

Boku H119 results

# Reiterating outlook for FY19

Boku reported 39% year-on-year revenue growth in H1: 19% growth from the Payments business was boosted by the newly acquired Identity business. This translated to 69% growth in EBITDA and 64% growth in normalised operating profit, despite investment in the Identity business. Management expects a stronger H2 and is maintaining FY19 guidance. We have taken a more cautious approach to our Identity forecasts reflecting longer sales cycles; this reduces our FY19-21 forecasts, although we expect the company to meet FY19 guidance.

Year end	Revenue (\$m)	EBITDA* (\$m)	Diluted EPS* (\$)	DPS (\$)	P/E (x)	EV/EBITDA (x)
12/17	24.4	(2.3)	(0.03)	0.0	N/A	N/A
12/18	35.3	6.3	0.02	0.0	85.6	48.6
12/19e	52.0	9.3	0.02	0.0	73.2	33.0
12/20e	68.1	20.1	0.05	0.0	27.8	15.3
12/21e	78.7	27.7	0.07	0.0	19.0	11.1

Note: \*EBITDA and EPS are normalised, excluding amortisation of acquired intangibles, exceptional items and share-based payments

# H1 profits grew year-on-year despite investment in **Identity business**

H119 revenues came in higher than previously flagged in July's trading update, growing 39% y-o-y to \$23.5m. While this growth was impressive, management pointed to several factors (timing of games releases, currency, pace of build out of international connections in the Identity business) that acted as headwinds in the period. EBITDA was 69% higher at \$4.3m (18.2% margin) and normalised operating profit grew 64% y-o-y to \$3.0m. Payments revenues were 19% higher y-o-y, resulting in EBITDA of \$6.6m (+161% y-o-y). The Identity business saw proforma revenue growth of 36% and generated an EBITDA loss of \$2.4m.

# Current year guidance maintained

Boku maintained guidance for FY19, pointing to the strength of its pipeline, seasonality, expected games releases and positive momentum in the Identity business as supportive of H2 growth. As we think the company is now more likely to meet than beat guidance, we have revised our forecasts to the middle of the guidance range for FY19. We have also reduced our Identity revenue and EBITDA forecasts for FY20 and FY21, reflecting the lengthy sales cycles involved in signing up major merchants and mobile operators.

# Valuation: Not fully reflecting growth potential

On an EV/EBITDA and P/E basis, Boku is trading at a discount to peers on FY20 and FY21 estimates. Boku's strong cash generation is reflected in its aboveaverage free cash flow yield for FY20 and FY21. Confirmation of contract extensions and new merchants for the Identity business as well as evidence of a growing contribution from mobile wallets in the Payments business could help to close the discount to peers.

Software & comp services

### 11 September 2019

Price	108p
Market cap	£271m
	\$1.23/£
Net cash (\$m) at end H119	20.1
Shares in issue	250.6m
Free float	89%
Code	BOKU
Primary exchange	AIM
Secondary exchange	N/A

### Share price performance



%	1m	3m	12m
Abs	(6.9)	(17.9)	(37.9)
Rel (local)	(7.5)	(17.1)	(37.5)
52-week high/low		183p	69p

### **Business description**

Boku operates a billing and identity verification platform that connects merchants with mobile network operators in more than 50 countries. It has c 180 employees, with its main offices in the US, UK, Germany and India.

### **Next events**

FY19 trading update January 2020

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## **Review of H119 results**

		H119	H118	у-о-у
TPV	\$bn	2.3	1.5	47.2%
Take rate	%	0.9%	1.1%	-0.2%
Revenues	\$m	23.5	16.9	39.2%
Gross profit	\$m	20.6	15.6	31.8%
Opex	\$m	(16.3)	(13.1)	24.6%
EBITDA	\$m	4.3	2.5	68.5%
D&A	\$m	(1.3)	(0.7)	
Normalised operating profit	\$m	3.0	1.8	63.6%
Amortisation of acquired intangibles	\$m	(0.9)	(0.7)	N/A
Share-based payments	\$m	(4.2)	(0.7)	N/A
Exceptional items	\$m	(0.1)	(0.5)	N/A
Reported operating profit	\$m	(2.3)	(0.1)	N/A
Normalised net income	\$m	2.2	1.0	112.0%
Reported net income	\$m	(2.6)	(0.7)	279.0%
Gross margin	%	87.5%	92.4%	-4.9%
EBITDA margin	%	18.2%	15.1%	3.2%
Normalised operating margin	%	12.5%	10.7%	1.9%
Reported operating margin	%	-9.8%	-0.3%	-9.5%
Gross cash including restricted cash	\$m	27.9	30.7	-9.1%
Net cash (excluding restricted cash)	\$m	20.1	27.3	-26.5%
Net cash (excluding restricted cash & lease liabilities)	\$m	24.2	27.3	-11.6%

Source: Boku. Note: Adjusted EBITDA excludes stock option expenses, forex gains/losses and exceptional items.

In H119, Boku reported year-on-year revenue growth of 39% (19% organic) to achieve group revenues of \$23.5m. This was ahead of the \$22.5–23.0m expected from the July trading update, as a recent contract renegotiation changed the revenue recognition for that customer's business.

Strong revenue growth resulted in a 69% increase in EBITDA despite the Identity business generating a loss (as expected), with EBITDA boosted by the shift to IFRS 16, which removed lease payments in H119. Normalised operating profit (where the impact of IFRS 16 nets off to close to zero) was 64% higher year-on-year. The company reported share-based payments totalling \$4.2m (H118: \$0.7m), reflecting restricted stock units (RSUs) issued in H218 and H119 as well as higher employer NI costs on these as per IFRS 2. Exceptional costs of \$0.3m include transaction costs for the Danal acquisition (completed 31 December 2018 but cash and equity consideration not paid until H119) and the costs of closing a surplus Italian legal entity.

Net cash at the end of H119 was \$20.1m compared to \$27.3m at the end of H118 and \$28.9m at the end of FY18 (we exclude restricted cash from this measure). Once lease liabilities of \$4.1m are also excluded (assumed for the first time in H119), net cash was \$24.2m. Boku's cash balance varies in line with the timing of transaction processing and depends on the mix of business (settlement versus transaction); Boku assumed Danal's working capital requirements on acquisition. Gross cash including restricted cash was \$27.9m at the end of H119, with an average gross cash balance of \$22.2m in June versus \$24.4m in December 2018.

The company generated \$2.8m of cash from operations in H119, before working capital consumption of \$4.8m. Capex included \$0.2m on tangible assets and \$0.7m capitalised development costs. The company made a \$1m cash payment as part of the Danal consideration, offset by \$0.3m cash acquired with the business.



## Payments business shows operational leverage

	H119	H118	V 6 V
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TPV (\$bn)	2.3	1.5	47%
Take rate	0.9%	1.1%	-0.2%
Revenue (\$m)	20.17	16.91	19.3%
Gross profit (\$m)	19.15	15.63	22.5%
Gross margin	95.0%	92.4%	2.5%
Adjusted operating costs excluding D&A (\$m)	12.51	13.08	-4.3%
Adjusted EBITDA (\$m)	6.64	2.55	160.7%

The Payments business saw 47% growth in total payments volume (TPV) to \$2.3bn and a 48% increase in monthly active users over the same period. As expected, the take rate reduced reflecting volume breaks for large customers as well as the continuing shift to the transaction business model (where Boku earns a lower take rate as it does not manage the cash flows). The company noted that demand for Fortnite reached its peak in H118 whereas there has been no such blockbuster game in H119. The strength of the dollar versus sterling and the euro has also created a headwind for revenue growth.

The gross margin expanded further to 95%, which we believe is likely to be the ceiling level for Boku. Adjusted operating costs were lower year-on-year, partly due to the shift to IFRS 16 from 1 January, which replaces lease expenses with depreciation and interest charges, but also due to the sharing of central costs with the new Identity business. The higher gross profit combined with the lower cost base resulted in 161% growth in adjusted EBITDA year-on-year. Even adding back lease costs of \$0.9m, EBITDA would have increased 125% y-o-y.

### Mobile wallet integrations provide access to Asian consumers

During H1, Boku announced an integration with GrabPay, a mobile wallet developed by Grab Holdings Inc (Grab). Grab is a 'super-app' that provides a variety of on-demand services in eight South-East Asian countries (Cambodia, Indonesia, Malaysia, Myanmar, Philippines, Singapore, Thailand and Vietnam) including taxis, food delivery, car hire and electric scooter hire. The mobile app has been downloaded 68m times to date. Grab's integration with the Boku platform means that merchants can offer GrabPay as a payment mechanism. Boku will then act as the processor of payments, collecting from GrabPay and paying across to the merchant. In the same way that digital content merchants use Boku as a combined customer acquisition tool and payment processor, we expect this will appeal to global merchants wanting to access consumers in South-East Asia.

Mobile wallets are a common payment method in Asia, and this contract marks the first such relationship for Boku. We view this type of integration as a way for Boku to increase its presence in Asia, as direct carrier billing is not commercially attractive in countries such as India or China.

# Identity business makes a promising start

The Identity business (owned since the beginning of H119) generated revenue of \$3.36m in H119 (+36% pro-forma), a gross profit of \$1.44m (43% margin; 27% pro-forma in H118) and an adjusted EBITDA loss of \$2.35m. Billable transactions of 141m were 100% higher year-on-year. As the growth in volume was skewed towards lower-value phone number verifications, revenue growth lagged volume growth.



## Restructuring the business

When the company announced the acquisition, it had always planned to boost the Identity business's sales and marketing function, and during the period tripled the salesforce. The amount of restructuring required was more than originally planned, and as more staff left during the period than expected, adjusted operating expenses were lower than anticipated. We would expect costs to pick up in H2 as the company invests further in the business.

## Refining the offering

The majority of revenues to date have been generated from phone number verifications and phone data cleansing for its US customer base. The business is focused on growing out carrier connections outside of the US, and should be helped in this process by the relationships that Boku already has with carriers in its Payments business. The company alluded to the fact that this is taking longer than originally anticipated, and we believe this could slow the pace of revenue growth in the business in the shorter term.

Since taking over the Danal business, the company has worked on refining its offering to the carriers and has developed a tokenised ID product. The aim will be to sell this to merchants for ID verification purposes, reducing friction for consumers by replacing one-time password SMSs. The company is currently talking to payment processors and e-commerce providers with a view to them using the tokenised ID product on an international basis. A contract with this type of customer could add significantly to volumes processed and revenues, but the timing of such deals is uncertain.

## Outlook and changes to forecasts

Management reiterated guidance for FY19:

- Revenues of \$52m
- Gross margin of 93% for Payments and 40% for Identity
- Adjusted EBITDA growth of 45–50% (which implies EBITDA of \$9.16–9.48m)
- Identity EBITDA loss c \$5m

To achieve this would require a significant step-up in revenues in H2, from \$23.5m in H1 to \$28.5m in H2. Some of this should come from the growth in the Identity business, as international connections are activated and the new sales team wins business. The remainder would come from typical H2 seasonality, the launch of new games, and the roll-out of new connections. The company noted that it has a pipeline of more than 250 deployments, but also noted that some merchants are offering extended promotional periods, delaying the point at which consumers start paying for a service. The required step-up in EBITDA is not so large, from \$4.29m in H1 to \$4.87–5.19m in H2.

We have revised our forecasts to reflect the lower end of the EBITDA guidance. We have made the following changes:

- Revenues: we have slightly lowered TPV in the payments business, but slightly raised take rates, as well as slightly lowering forecasts for the Identity business.
- Gross margin: we have increased the Payments gross margin to 95% for FY20 and FY21. We have reduced the Identity gross margin in H219 as the company expects that material contracts would require more competitive pricing.
- Amortisation: we have increased our capitalised development cost forecasts for FY19–21 and also the related amortisation. We have also added the amortisation relating to the intangibles created when Danal was acquired.
- Share-based payments: we have increased our forecasts to reflect the amounts reported in H119.



\$m	FY19e	FY19e			FY20e	FY20e			FY21e	FY21e		
•	Old	New	Change	у-о-у	Old	New	Change	у-о-у	Old	New	Change	у-о-у
DCB revenues	43.0	43.1	0.2%	22.2%	52.0	51.1	-1.6%	18.5%	58.4	58.2	-0.4%	13.8%
Identity revenues	10.0	8.9	-11.0%	N/A	18.0	17.0	-5.6%	90.9%	22.5	20.5	-8.9%	20.6%
Total revenues	53.0	52.0	-1.9%	47.5%	70.0	68.1	-2.6%	30.9%	80.9	78.7	-2.8%	15.5%
Gross profit	44.2	44.0	-0.4%	34.3%	57.6	57.1	-0.9%	29.6%	65.8	65.5	-0.5%	14.8%
Gross margin	83.3%	84.6%	1.3%	-8.3%	82.3%	83.8%	1.5%	-0.8%	81.4%	83.3%	1.9%	-0.5%
EBITDA	9.5	9.3	-2.2%	47.3%	22.3	20.1	-10.0%	115.3%	29.7	27.7	-6.8%	38.1%
EBITDA margin	18.0%	17.9%	-0.3%	0.0%	31.8%	29.4%	-7.5%	11.5%	36.7%	35.2%	-4.2%	5.8%
Normalised operating profit	6.8	6.6	-3.5%	36.4%	20.2	17.3	-14.3%	162.7%	27.6	25.0	-9.2%	44.3%
Normalised operating margin	12.9%	12.7%	-0.2%	-1.0%	28.9%	25.5%	-3.5%	12.8%	34.1%	31.8%	-2.3%	6.4%
Reported operating profit	0.8	(3.8)	-556.3%	57.4%	14.2	7.0	-50.4%	-285.3%	21.8	14.7	-32.7%	108.6%
Reported operating margin	1.6%	-7.3%	-8.9%	-0.5%	20.3%	10.3%	-10.0%	17.7%	27.0%	18.7%	-8.3%	8.3%
Normalised PBT	6.0	6.0	-0.3%	40.5%	19.5	16.6	-14.8%	177.5%	26.9	24.4	-9.4%	46.7%
Reported PBT	(0.0)	(4.4)	N/A	47.5%	13.5	6.3	-53.1%	N/A	21.2	14.1	-33.7%	122.3%
Normalised net income	4.7	4.7	-0.3%	40.5%	15.4	13.1	-14.8%	177.5%	21.3	19.3	-9.4%	46.7%
Reported net income	(0.0)	(4.4)	N/A	1.5%	12.1	5.7	-53.1%	N/A	18.0	11.9	-33.7%	110.0%
Normalised basic EPS (\$)	0.020	0.020	-0.3%	27.8%	0.061	0.052	-14.8%	160.3%	0.083	0.075	-9.4%	46.3%
Normalised diluted EPS (\$)	0.018	0.018	-0.3%	17.1%	0.056	0.048	-14.8%	163.2%	0.077	0.070	-9.4%	46.3%
Reported basic EPS (\$)	(0.000)	(0.018)	N/A	-7.8%	0.048	0.022	-53.1%	N/A	0.071	0.047	-33.7%	109.3%
Net debt/(cash)	(28.5)	(27.3)	-4.2%	-5.4%	(50.2)	(46.6)	-7.1%	70.7%	(79.2)	(72.7)	-8.2%	56.0%
TPV (\$bn)	5.29	5.05	-4.4%	42.5%	6.81	6.65	-2.3%	31.7%	8.11	7.95	-2.0%	19.5%
Take rate	0.81%	0.85%	0.0%		0.76%	0.77%	0.0%		0.72%	0.73%	0.0%	

## **Valuation**

The stock is up 53% year-to-date, but has declined 16% since the July trading update (or -12% relative to the FTSE AIM All Share). On our revised numbers, Boku is trading at a discount to peers on FY20 and FY21 forecasts, with revenue growth at the top end of the range, and EBIT margins in line with peers in FY20 and in the upper end of the range in FY21. Key to closing the valuation discount will be the ability to continue to demonstrate growth in the Payments business while building the Identity business and moving it to profitability.

	EV/sales			EV/EBITDA				P/E		FCF yield		
	CY	NY	NY+1	CY	NY	NY+1	CY	NY	NY+1	CY	NY	NY+1
Boku	5.9	4.5	3.9	33.0	15.3	11.1	73.2	27.8	19.0	0.9%	5.9%	7.9%
Bango	7.3	4.8	N/A	24.7	12.7	N/A	68.9	18.8	N/A	4.9%	N/A	N/A
Ingenico	2.3	2.1	2.0	12.9	11.8	10.9	18.1	16.4	15.0	5.2%	5.5%	6.1%
Worldline	4.8	4.5	4.2	19.6	17.1	15.3	39.6	31.5	27.4	2.5%	3.2%	3.7%
Wirecard	6.6	5.2	4.1	22.4	16.9	13.1	36.3	27.2	20.6	2.3%	3.2%	4.4%
FIS	7.2	6.6	6.2	17.4	14.8	13.4	25.0	21.0	18.1	3.5%	4.4%	6.1%
Fiserv	5.1	4.8	4.6	13.8	12.5	11.3	27.9	21.9	18.8	N/A	N/A	N/A
Global Payments	7.1	6.5	6.0	19.5	16.6	15.8	28.0	24.0	20.7	3.4%	4.2%	5.3%
PayPal	6.7	5.6	4.8	25.9	22.1	18.2	33.5	29.8	24.5	3.2%	4.2%	4.7%
Square	11.4	8.5	6.5	62.9	41.3	27.9	79.7	55.3	38.4	2.3%	2.6%	3.4%
Average payment processors	6.5	5.4	4.8	24.3	18.4	15.7	39.7	27.3	22.9	3.4%	3.9%	4.8%
Equifax	5.8	5.5	5.2	17.1	15.6	14.5	25.8	23.8	21.8	N/A	N/A	N/A
Experian	6.1	5.7	5.4	17.9	16.6	15.3	30.2	27.4	24.9	3.9%	4.4%	4.8%
GB Group	5.9	5.3	4.8	24.4	22.2	20.1	32.6	29.1	26.0	4.0%	4.3%	4.7%
TransUnion	7.4	6.8	6.3	18.7	17.0	15.5	31.0	27.2	23.7	N/A	N/A	N/A
Average ID management	6.3	5.8	5.4	19.6	17.9	16.4	29.9	26.9	24.1	3.9%	4.4%	4.8%

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Exhibit 5: F	Exhibit 5: Peer group financial metrics														
	Share price	Market cap		Rev growth				EBITDA	margin		EBIT margin				
		List ccy	LY	CY	NY	NY+1	LY	CY	NY	NY+1	LY	CY	NY	NY+1	
Boku	102p	256	44.5%	47.5%	30.9%	15.5%	17.9%	17.9%	29.4%	35.2%	13.7%	12.7%	25.5%	31.8%	
Bango	127.5p	89	59.4%	79.8%	51.3%	N/A	(28.7%)	29.4%	37.8%	N/A	(53.1%)	1.7%	23.9%	N/A	
Ingenico	€89.48	5,691	5.5%	26.4%	6.0%	6.5%	18.3%	17.6%	18.2%	18.5%	12.1%	14.0%	14.7%	15.0%	
Worldline	€60.75	11,080	10.8%	37.4%	7.1%	7.4%	21.7%	24.5%	26.3%	27.3%	15.0%	16.5%	18.8%	20.0%	
Wirecard	€156.9	19,354	35.4%	32.7%	26.5%	25.7%	29.2%	29.4%	30.8%	31.6%	23.2%	24.6%	26.3%	27.0%	
FIS	\$133.84	82,103	(2.8%)	48.6%	8.3%	7.8%	35.3%	41.4%	44.8%	46.0%	18.4%	27.9%	37.3%	39.5%	
Fiserv	\$106.68	72,494	2.2%	160.8%	6.6%	5.4%	35.8%	37.2%	38.3%	40.2%	26.2%	28.6%	31.0%	32.0%	
Global Payments	\$170.8	26,761	(15.3%)	32.8%	9.2%	8.0%	39.1%	36.5%	39.2%	38.1%	23.6%	32.6%	33.4%	34.6%	
PayPal	\$105.43	124,057	18.0%	14.8%	18.3%	18.1%	21.8%	25.7%	25.5%	26.2%	16.8%	22.8%	23.4%	24.1%	
Square	\$61.47	26,256	49.0%	(31.1%)	34.1%	30.6%	3.4%	18.2%	20.7%	23.4%	1.6%	15.4%	18.0%	20.5%	
Average payme	ent processo	rs	18.0%	44.7%	18.6%	13.7%	19.5%	28.9%	31.3%	31.4%	9.3%	20.4%	25.2%	26.6%	
Equifax	\$144.5	17,468	1.5%	2.0%	5.8%	5.6%	22.4%	33.9%	35.2%	35.8%	13.1%	18.4%	26.0%	28.7%	
Experian	2575.0p	23,339	6.0%	7.1%	7.1%	6.8%	33.6%	34.2%	34.6%	35.0%	24.6%	26.4%	26.7%	27.2%	
GB Group	560.0p	1,078	19.9%	36.2%	10.8%	10.4%	22.2%	24.1%	23.9%	23.9%	13.5%	22.9%	22.9%	21.9%	
TransUnion	\$83.43	15,668	19.8%	13.9%	8.4%	7.9%	35.4%	39.4%	39.9%	40.6%	22.1%	30.2%	29.8%	28.4%	
Average ID ma	nagement		11.8%	14.8%	8.0%	7.7%	28.4%	32.9%	33.4%	33.8%	18.4%	24.5%	26.4%	26.6%	

Source: Edison Investment Research, Refinitiv. Note: Priced at 10 September.



	\$m	2014	2015	2016	2017	2018	2019e	2020e	2021
Year end 31 December		IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFR
INCOME STATEMENT		40.0	40.0	47.0	04.4	25.2	FO 0	00.4	70
Revenue Cost of Sales		18.3 (4.1)	19.2 (4.0)	(3.2)	(2.3)	35.3 (2.5)	52.0 (8.0)	68.1 (11.1)	78. (13.2
Gross Profit		14.2	15.2	14.0	22.1	32.8	44.0	57.1	(13.2
EBITDA		(9.6)	(11.4)	(12.3)	(2.3)	6.3	9.3	20.1	27
Normalised operating profit		(9.8)	(12.4)	(13.8)	(4.0)	4.8	6.6	17.3	25
Amortisation of acquired intangibles		(0.8)	(1.9)	(1.7)	(1.3)	(1.3)	(1.8)	(1.8)	(1.9
Exceptionals		(2.1)	(0.1)	(2.4)	(2.2)	(1.4)	(0.1)	0.0	0
Share-based payments		(1.7)	(1.8)	(2.1)	(1.5)	(4.6)	(8.5)	(8.5)	(8.
Reported operating profit		(14.4)	(16.2)	(19.9)	(9.0)	(2.4)	(3.8)	7.0	14
Net Interest		(0.6)	(0.4)	(1.2)	(2.4)	(0.6)	(0.6)	(0.7)	(0.
Joint ventures & associates (post tax)		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0
Exceptionals		0.0	0.0	0.0	(17.1)	0.0	0.0	0.0	0.4
Profit Before Tax (norm) Profit Before Tax (reported)		(10.4) (15.0)	(12.8) (16.6)	(15.0) (21.1)	(6.4) (28.5)	4.3 (3.0)	6.0 (4.4)	16.6 6.3	24 14
Reported tax		(0.4)	(0.4)	0.5	(0.1)	(3.0)	0.0	(0.6)	(2.
Profit After Tax (norm)		(7.8)	(9.6)	(11.2)	(4.8)	3.4	4.7	13.1	19
Profit After Tax (reported)		(15.4)	(17.0)	(20.6)	(28.7)	(4.3)	(4.4)	5.7	11
Minority interests		0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Discontinued operations		0.0	0.0	0.0	0.0	0.0	0.0	0.0	(
Net income (normalised)		(7.8)	(9.6)	(11.2)	(4.8)	3.4	4.7	13.1	19
Net income (reported)		(15.4)	(17.0)	(20.6)	(28.7)	(4.3)	(4.4)	5.7	11
Basic ave. number of shares outstanding (m)		21.3	27.4	140.1	150.3	217.1	238.7	254.5	255
EPS - basic normalised (\$)		(0.36)	(0.35)	(0.08)	(0.03)	0.02	0.02	0.05	0.
EPS - diluted normalised (\$)		(0.36)	(0.35)	(0.08)	(0.03)	0.02	0.02	0.05	0.
EPS - basic reported (\$)		(0.72)	(0.62)	(0.15)	(0.19)	(0.02)	(0.02)	0.02	0.
Dividend (\$)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.
Revenue growth (%)		N/A	4.7	(10.4)	42.0	44.5	47.5	30.9	15
Gross Margin (%)		77.6	79.1	81.4	90.7	92.9	84.6	83.8	83
EBITDA Margin (%)		(52.5)	(59.2)	(71.4)	(9.5)	17.9	17.9	29.4	35
Normalised Operating Margin		(53.2)	(64.4)	(80.0)	(16.5)	13.7	12.7	25.5	31
BALANCE SHEET									
Fixed Assets		32.7	30.8	26.8	26.9	23.0	50.6	48.0	46
ntangible Assets		32.5	30.1	25.7	25.8	22.5	47.0	45.3	43
Tangible Assets		0.2	0.7	0.5	0.4	0.3	2.9	1.5	(
nvestments & other		0.0	0.0	0.6	0.7	0.3	0.7	1.2	2
Current Assets		72.5	53.0	48.9	79.3	84.0	96.6	126.9	160
Stocks Debtors		0.0 59.7	0.0 43.3	0.0 37.1	0.0 59.1	0.0 51.7	0.0 63.6	0.0 75.8	84
Cash & cash equivalents		12.0	9.0	11.3	18.7	31.1	31.8	49.9	74
Other		0.7	0.6	0.5	1.4	1.3	1.3	1.3	
Current Liabilities		(69.6)	(65.5)	(61.0)	(78.0)	(79.6)	(90.6)	(104.0)	(112
Creditors		(64.6)	(60.4)	(54.9)	(75.5)	(77.4)	(86.1)	(100.7)	(110
Tax and social security		0.0	0.0	0.0	0.0	0.0	0.0	0.0	` (
Short term borrowings		(5.0)	(5.1)	(6.1)	(2.5)	(2.2)	(4.5)	(3.3)	(2
Other		0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	(
Long Term Liabilities		0.0	(0.3)	(15.2)	(0.2)	(8.0)	(0.8)	(1.3)	(3
Long term borrowings		0.0	(0.2)	(15.1)	(0.0)	0.0	0.0	0.0	(
Other long term liabilities		0.0	(0.1)	(0.1)	(0.1)	(0.8)	(0.8)	(1.3)	(3
Net Assets		35.5	18.0	(0.4)	28.0	26.6	55.8	69.6	90
Minority interests Shareholders' equity		0.0 35.5	0.0 18.0	(0.4)	0.0 28.0	0.0 26.6	0.0 55.8	0.0 69.6	90
• •		33.3	10.0	(0.4)	20.0	20.0	33.0	03.0	
CASH FLOW Op Cash Flow before WC and tax		(0.0)	(44.4)	(40.0)	(0.0)	0.0	0.0	00.4	0-
Op Cash Flow before WC and tax  Working capital		(9.6) 9.3	(11.4) 11.6	(12.3)	(2.3)	6.3 7.2	9.3 (3.1)	20.1	27
Exceptional & other		(1.6)	1.1	4.2	(5.5)	0.2	(0.8)	(0.4)	(
Fax		(0.0)	(0.0)	(0.0)	0.0	(0.2)	(0.4)	(0.4)	(1
Net operating cash flow		(1.9)	1.3	(11.5)	(6.8)	13.5	5.0	21.4	28
Capex		(1.1)	(3.6)	(1.5)	(0.3)	(0.3)	(1.8)	(1.3)	(1
Acquisitions/disposals		5.9	0.3	0.0	0.0	(0.2)	(0.7)	0.0	(
Net interest		(0.3)	(0.3)	(0.3)	(0.9)	(0.6)	(0.3)	(0.6)	(0
Equity financing		0.2	0.1	0.1	19.8	0.5	0.4	0.0	
Dividends		0.0	0.0	0.0	0.0	0.0	0.0	0.0	(
Other		0.6	(0.0)	0.1	(1.1)	0.2	0.0	0.0	
Net Cash Flow		3.3	(2.2)	(13.1)	10.6	13.1	2.5	19.5	20
Opening net debt/(cash)		(4.9)	(7.0)	(3.6)	9.9	(16.2)	(28.9)	(27.3)	(46
=X		(1.2)	(0.8)	(0.4)	0.4	(0.5)	(0.3)	(0.2)	(0
Other non-cash movements		0.0	(0.4)	(0.0)	15.1	0.0	(3.8)	0.0	(70
Closing net debt/(cash)		(7.0)	(3.6)	9.9	(16.2)	(28.9)	(27.3)	(46.6)	(72

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